

NYCRIS – Future Management, Governance and Stakeholder Paper: Outcome of the Sounding Exercise and Recommendations

Paper to: NYCRIS Steering Group
Date of Meeting: 14 March 2007
Presented by: Nicola Easey, Senior Operations Manager

1. Introduction

In Spring 2006, the Yorkshire & Humber (Y&H) Regional Director of Public Health (RDPH) Professor Paul Johnstone, charged Professor David Forman and Dr Colin Pollock (NYCRIS Acting Director and Acting Medical Director respectively) with developing proposals for the future management and governance of NYCRIS.

A wide ranging stakeholder consultation programme was developed by Dr Pollock during the summer of 2006, and the results of this engagement helped to shape the proposals outlined by NYCRIS.

Proposals were developed and shared with the NYCRIS Strategic Commissioning Group (SCG) in September 2006. Following their advice a final paper was developed for consultation with NYCRIS stakeholders. With the agreement of the NYCRIS commissioners (Lead :Y & H RDPH) and the NYCRIS host employer, Leeds Teaching Hospitals NHS Trust, the final proposals were ratified by the NYCRIS SCG in December 2006 and shared with staff and stakeholders from 15th December 2006.

2. Sounding Exercise

Stakeholder consultation has been on-going within the NYCRIS area partners since summer 2006 and hence a “sounding exercise” was agreed in respect of the “Future Governance and Stakeholder” proposals.

At the same time, proposals for the establishment of a single NYCRIS Steering Group were developed, ratified by SCG and shared with stakeholders for their comments and feedback.

Both proposals were shared with all NYCRIS stakeholders via email directly, and via (requested) link on the NYCRIS website. NYCRIS staff received proposals directly via email and via access on the NYCRIS intranet. An email reply box was established for responses to the sounding exercise and the closing date for responses was 9th February 2007.

NYCRIS Senior Management Team offered to give presentations to a wide variety of stakeholders, including the Cancer Networks, SHA Chief Executive Groups and SHA Public Health Directors Groups. Formal presentations on these proposals were given to:

- Cancer Care Alliance
- Yorkshire Cancer Network
- Humber & Yorkshire Coast Cancer Network

and proposals discussed at the Yorkshire & Humber PCT Directors of Public Health Group.

3. Respondents to Sounding Exercise

Formal written responses to the Sounding Exercise have been received from:

- Mike Richards, National Cancer Director
- North of England Cancer Network
- South Tees Hospitals NHS Trust
- Trent Cancer Registry
- Cancer Care Alliance Patient and Carer Group
- Public Health Group, NE
- North Lincolnshire PCT
- North East Lincolnshire PCT
- Rotherham NHS Foundation Trust

Details of comments received are outlined in Table One (enclosed)

4. Summary of Responses and Proposed Recommendations

NYCRIS identified 24 proposals within the 'Future Management' paper; of these, 13 were commented upon by respondents.

As can be determined from Table 1, most of the proposals were supported (where commented), with some encouraging feedback.

Recommendation 1: that NYCRIS Steering Group support the overall proposals identified in the 'Future Management' paper for continued implementation by NYCRIS SMT with the following specific areas of comment by stakeholders for further attention and action.

Specific areas requiring further attention/action (see Table 1)

- Management Proposals (appointments of NYCRIS Director / Medical Director)
- Risks of NYCRIS being seen as "Leeds centric"
- Ensuring equity of NYCRIS services to all stakeholders but specifically in the North East
- Provision of joint NEPHO/NYCRIS post(s) resident in NEPHO
- Development of commissioning sub-group (reporting to NYCRIS Steering Group)

Recommendation 2: that the following actions are taken forward by the relevant parties to address the above issues raised by stakeholders.

- (i) This formal response paper to the Sounding Exercise is agreed, documented and recommended to Paul Johnstone as Lead Regional Director of Public Health for NYCRIS and Hugo Mascie-Taylor/Mark Baker, LTHT, as host employer
- (ii) Formal response shared with NYCRIS staff and stakeholders (via email/web links)
- (iii) Lead Regional Director of Public Health to write to North of England Cancer Network regarding the specific issues raised in their response and for NYCRIS SMT to meet with NECN to discuss what further action is required.
- (iv) NYCRIS SMT to meet with NEPHO and Y&H PHO to discuss possibilities of joint health intelligence posts to support work between cancer networks, PHOs and NYCRIS
- (v) Chair of NYCRIS Steering Group to meet with NYCRIS SMT to discuss options for handling commissioning issues within the Steering Group
- (vi) Formal response discussed with stakeholders as part of Stakeholder Days March/April 2007, and individual “top team” meetings with the Cancer Networks where appropriate.
- (vii) Confirm NYCRIS Lead Officer link with Cancer Networks.

Recommendation 3: Steering Group members are asked to note and approve the contents of this paper in response to the Sounding Exercise undertaken by NYCRIS

**Nicola Easey
Senior Operations Manager
March 2007**

Table 1

Future Management Paper Proposal	Supported? (Organisation in brackets)	Rejected? (Organisation in brackets)	Comments
Development of 3 year Human Resource and Financial Strategy			
SMT Composition			
NYCRIS Director Appointment			
Medical Director Secondment		Concerns re ring-fencing (NECN)	No opportunity for stakeholder discussion/engagement in process
Improvement & Development Manager Appointment			
Development of Communication Strategy			
Stakeholder Days		Beneficial to NYCRIS? (NECN)	Engagement from PCT's achievable?
PHO Observatory Links			
Clinical Engagement Programme	Aspirational (NECN)	Unworkable to attend SSGs but links with SSC useful	
NYCRIS Website Development			
NYCRIS Key Contacts	(NECN)		
Development of Joint Posts	(NEPHO) (NECN)		Joint staff resident in NEPHO linked to regional intelligence function. How workable?
Annual Top Team Meetings with Networks	(NECN)		Small group to agree objectives helpful
Working with Stakeholders	(NLPCT) (NEPHO) (NELPCT)		Service needs to be better/equivalent for all stakeholders (NE & Y&H)

Single Steering Group Development	(NLPCT) (NELPCT) (NEPHO) (CCA Patient & Carer Group) (NECN) (Trent Cancer Reg)		Engagement at all levels. DPHs from Yorks and NE. 2 patient reps required. Need Director, Medical Director and Info lead on SG from each cancer network
Service Developments: Comprehensive Information Service Development of Analytical support to clinicians NYCRIS Dataset development Commercial Collaboration			
Joint work programme development	(NECN)		Develop via small group
Marketing NYCRIS			
Supported Learning Programme	(South Tees Hospitals)		
Acceleration of data to support clinical practice	(NLPCT) (NELPCT) (South Tees Hospitals)		Improving Timeliness. Access to raw data for PCT analysts needed and ensuring completeness. Support IOG Implementation and Business Planning
Bespoke Services via charging		?Concerns (South Tees Hospitals)	Further clarity required and transparent mechanism to be agreed